

When Making Code Changes...

- n **In what order would you do the following?**
(Please, number them 1-3.)

Refactor the code

Make the planned code changes

Write unit tests to ensure that any conditions that need to be met are indeed met

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Recommended Actions When Making Code Changes



1. Write unit tests to ensure that any conditions that need to be met are indeed met
 - n Both before and after any refactoring or other changes you do
2. Refactor the existing code
 - n To accommodate any necessary code changes and to make sure that the tests still pass
3. Make the planned code changes

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A Bit of Practical Advice

- n Prioritize what needs to be refactored
 - n Not all parts of your code are equally important at all times.
 - n This way it won't feel like a useless, time-consuming exercise – but like something that helps you to more effectively do your job.

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Refactoring in Context: Small Startup Companies

- n List one reason why refactoring should (or should not) be done in *small startups*.

Should:

Should not:

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Refactoring in Context: Small Startups, Pros

- n How refactoring may help in small startups:
 - n It's an investment in quality, regardless of the size of the company
 - n Ideas and technologies are typically cutting edge and evolving quickly over time, so the code needs to also evolve at the same pace, to make it easier (not harder) to do the next change when it becomes necessary.
 - n Even with a small team, if a team member suddenly quits, it will be easier to take over his/her code and be able to maintain and extend it.

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Refactoring in Context: Small Startups, Cons

- n How refactoring may not help in small startups:
 - n The company may never need to do another version (if the product is unsuccessful).
 - n The company wants to get to market as fast as possible, even at the expense of quality.
 - n The typical customers of version 1.0 products want *something* working, not solid products.
 - n "[They're] so busy sawing, there's simply no time to sharpen the saw." J

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Refactoring in Context: Larger Companies

- List one reason why refactoring should (or should not) be done in *larger companies*.

Should:

Should not:

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Refactoring in Context: Larger Companies, Pros

- How refactoring may help in larger companies:
 - The users demand quality or else will turn to the competition.
 - The company aims the product for the long haul, so long-term investments are justified.
 - More people work on the development of the product over larger periods of time
 - The original code writer(s) may not be around to explain what they intended with a piece of code.
 - They'll have saved themselves 5 minutes (by not clarifying) at the expense of 5 days for those who follow.

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Refactoring in Context: Larger Companies, Cons

- How refactoring may not help in larger companies:
 - There's typically less sense of ownership of the code or the product than in smaller companies
 - You don't know the "poor" people who will have to maintain your code, so you care less about them.
 - ... in contrast to a startup where the maintainer will be either you, or the person sitting next to you.
 - Large companies are sometimes just former small companies that never realized they had grown
 - Company culture may not reward programmers for doing it
 - E.g.: if performance evaluations are mostly based upon delivering immediate results on competing projects...

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Refactoring – When to Do It?

- Refactoring is necessary from a business standpoint too**
 - Helps to increase schedule predictability and achieve higher outputs at lower costs
 - In general, ROI for improved software practices is 500% (!) or better
 - By doing refactoring a team saves on unplanned defect-correction work
- When is refactoring necessary?**
 - Best done continuously, along with coding and testing
 - Very hard to do late, much like testing
 - Often forced before plunging into version 2

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Food for Thought: Analyzing the Incentives

Who is supposed to do the refactoring?

- (A) programmer
- (B) management
- (C) maintainer
- (D) user

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Food for Thought: Analyzing the Incentives (cont.)

Who is supposed to do the refactoring?

- (A) programmer
- (B) management
- (C) maintainer
- (D) user

Who benefits from the refactoring?

- (A) programmer
- (B) management
- (C) maintainer
- (D) user

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Analysis of the Incentives Shows...

- n Those who can do the job often do not have the incentive to do so.
- n Those who need the job done can not do it themselves.



Result:

Classic case of **misalignment of incentives** that often leads to situations where great ideas get stalled indefinitely.

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Conclusion: Top Reasons for Refactoring

- n Improving maintainability
 - n ... and hence productivity!
- n Responding to changes in the spec / design by improving the code structure
 - n Or proactively preparing for such changes

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Lecture 21: Software Maintenance and Code Reviews

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Outline

- n Software maintenance
- n Code reviews

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Resources

- n *Rapid Development*, by Steve McConnell
 - n Ch. 4.3, 23
- n *Test Driven Development: By Example*, by Kent Beck
- n *Code Complete*, by Steve McConnell

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What is Software Maintenance?

- n Producing new (versions of) software under the constraints of existing software
 - n Backwards compatibility is often assumed / required
- n Comprises all phases of the lifecycle, starting with requirements gathering
 - n Another turn of the spiral

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Conflicting Developer Hopes about Software Maintenance

- n The hope is that you (and your company) will get to the maintenance stage.
 - n **Condition:** the company has been selling the products successfully and there is demand for future versions
- n Most developers hope that they won't have to deal with maintenance.
 - n It's harder to maintain (someone else's) code than it is to write a new one.

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In Reality, Maintenance...

- n **... is what you do most of the time.**
- n **... is often done as an afterthought, turning it into a nightmare.**
 - n You have to think ahead of time how you (or someone else) are going to maintain the code later.
 - n Refactoring is crucial
 - n ... but it should be done regularly and must start early
- n **... is often given to junior developers.**
 - n "This way they'll learn the guts of the system better."
 - n Shhht!!! – senior developers don't want to work on maintenance themselves.
 - n **Result:** brittle code with little conceptual or design integrity; even more maintenance headaches to come.

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The Maintenance Spiral: Viewed through an Influence Diagram

- n Junior devs in maintenance => lower code quality
- n Lower code quality => code is harder to maintain
- n Hard to maintain code => those with a choice (senior devs) prefer to avoid doing maintenance
- n Fewer senior devs in maintenance => more junior devs in maintenance



- n How do we break out of the positive feedback loop?

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Code Reviews – What and Why?

- n **What:** A practice whereby one needs to get a sign-off before committing changes / new code
- n **Why:** ...

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Code Reviews – Motivations Behind the Practice

- n **Ensures that more than one person has seen every piece of code**
 - n The prospect of someone else reviewing your code raises the quality threshold.
 - n Even if someone is absent, another person has a clue.
- n **Forces code writers to articulate decisions and to participate in the discovery of flaws**
- n **Allows junior personnel to get early hands-on experience without hurting code quality**
 - n Pairing them up with experienced developers who can answer subtle questions and provide valuable feedback

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Mechanics of Code Reviews

- n Done before committing code to a repository and incorporating it into a new build
- n Review includes suggestions for improvement on a logical and/or structural level, to conform to a previously agreed upon set of quality standards.
 - n Code review feedback often leads to a refactoring step, followed by a second code review.
- n Reviewer attests that code is maintainable and meets the established quality standards.
- n Both code writer and reviewer are accountable for allowing the code to be committed.

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Code Review Tool Support

- n Made easy by advanced tools that:
 - n integrate with configuration management systems
 - n highlight changes (i.e., *diff*function)
 - n allow traversing back into history
- n E.g.: Eclipse offers such support

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In Reality...

- n Code reviews are a common practice.
- n Code reviews can become perfunctory if:
 - n ... not part of the (organization / company) culture
 - n "Let's just quickly get it over with, because we've got important work to do."
 - n ... done without proper tool support
 - n "This is going to be a pain; let's pray it'll soon be over."

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Parting Thought...

"Don't do anything that you don't want to appear on the front page of the newspaper."

- n Sound advice beyond the domain of writing software!

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