

Lecture 22

System Development

Leah Perlmutter / Summer 2018

Announcements

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- Last Friday's Guest Speaker (Kendra Yourtee)
 - Sign thank-you card
 - Take survey: <https://tinyurl.com/yay8m24s>
- Campus Maps Demos Wednesday!
 - You don't have to be finished with HW9
 - The first 10 volunteers will receive a special reward
 - Sign up here: <https://tinyurl.com/yay092374>
- Course evaluations – Please give feedback on this course!
 - You should have received an email from "UW Course Evaluations" with the link
 - <https://uw.iasystem.org/survey/195871>

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- Quiz 8 due Thursday 8/16
- Homework 9 due Thursday 8/16
- Final Exam Friday in class (60 minutes)
 - Covers all material after the midterm
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System Development

Context

CSE331 is almost over...

- Focus on software design, specification, testing, and implementation
 - Absolutely *necessary* stuff for any nontrivial project
- But *not sufficient* for the real world: At least 2 key missing pieces
 - Techniques for larger *systems* and development *teams*
 - This lecture; yes fair game for final exam
 - Major focus of CSE403 (Software Engineering)
 - *Usability*: interfaces engineered for *humans*
 - Another lecture: didn't fit this quarter
 - Major focus of CSE440 (HCI)

Outline

- Software architecture
- Tools
 - For build management
 - For version control
 - For bug tracking
- Scheduling
- Implementation and testing order

Software Architecture

Architecture

Software architecture refers to the high-level structure of a software system

- A principled approach to partitioning the modules and controlling dependencies and data flow among the modules

Common architectures have well-known names and well-known advantages/disadvantages

A good architecture ensures:

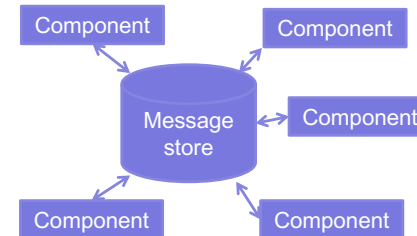
- Work can proceed in parallel
- Progress can be closely monitored
- The parts combine to provide the desired functionality

Example architectures

Pipe-and-filter (think: iterators)



Blackboard (think: callbacks)



Layered (think: levels of abstraction)

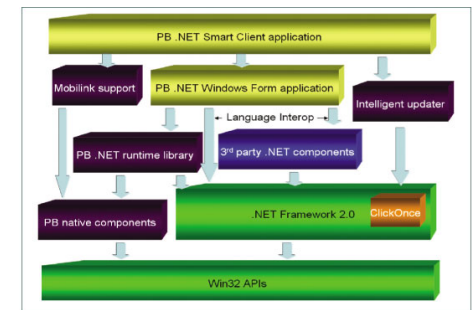


FIGURE 1 | ARCHITECTURAL DIAGRAM OF A POWERBUILDER SMART CLIENT APPLICATION

A good architecture allows:

- Scaling to support large numbers of _____
- Adding and changing features
- Integration of acquired components
- Communication with other software
- Easy customization
 - Ideally with no programming
 - Turning users into programmers is good
- Software to be embedded within a larger system
- Recovery from wrong decisions
 - About technology
 - About markets

System architecture

- Have one!
- Subject it to serious scrutiny
 - At relatively high level of abstraction
 - Basically lays down communication protocols
- Strive for simplicity
 - Flat is good
 - Know when to say no
 - A good architecture rules things out
- Reusable components should be a design goal
 - Software is capital
 - This will not happen by accident
 - May compete with other goals the organization behind the project has (but less so in the global view and long-term)

Temptations to avoid

- Avoid featuritis
 - Costs under-estimated
 - Effects of scale discounted
 - Benefits over-estimated
 - A Swiss Army knife is rarely the right tool
- Avoid digressions
 - Infrastructure
 - Premature tuning
 - Often addresses the wrong problem
- Avoid quantum leaps
 - Occasionally, great leaps forward
 - More often, into the abyss

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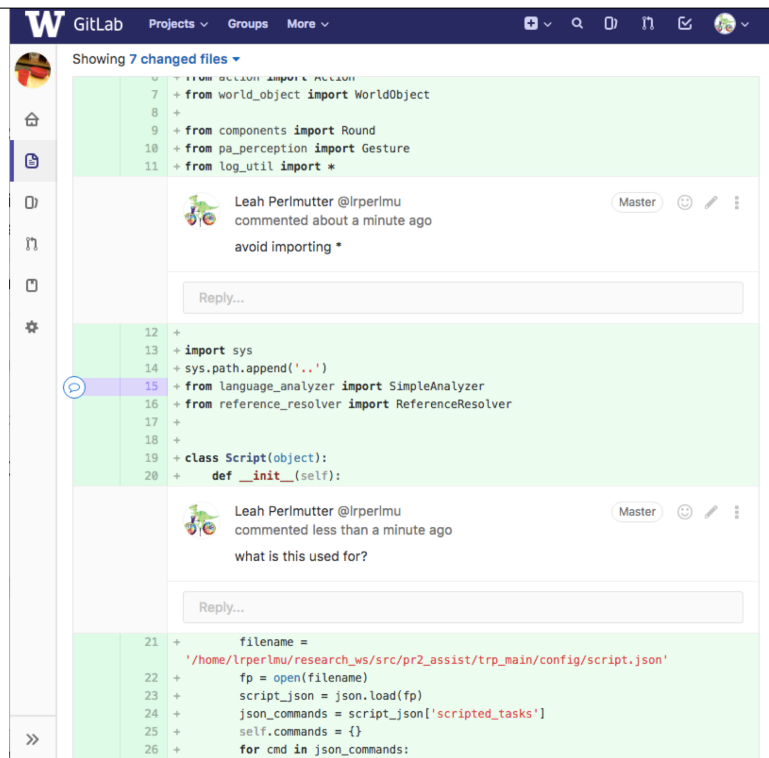
Tools

Build tools

- Building software requires many tools:
 - Java compiler, C/C++ compiler, GUI builder, Device driver build tool, InstallShield, Web server, Database, scripting language for build automation, parser generator, test generator, test harness
- Reproducibility is essential
- System may run on multiple devices
 - Each has its own build tools
- Everyone needs to have the same toolset!
 - Wrong or missing tool can drastically reduce productivity
- Hard to switch tools in mid-project

*If you're doing work the computer could do for you,
then you're probably doing it wrong*

Code Review



The screenshot shows a GitLab code review interface. At the top, it says "Showing 7 changed files". The code diff is as follows:

```
7 + from world_object import WorldObject
8 +
9 + from components import Round
10 + from pa_perception import Gesture
11 + from log_util import *
12 +
13 + import sys
14 + sys.path.append('.')
15 + from language_analyzer import SimpleAnalyzer
16 + from reference_resolver import ReferenceResolver
17 +
18 +
19 + class Script(object):
20 +     def __init__(self):
21 +         filename =
22 +             '/home/lrperlmutter/research_ws/src/pr2_assist/trp_main/config/script.json'
23 +         fp = open(filename)
24 +         script_json = json.load(fp)
25 +         json_commands = script_json['scripted_tasks']
26 +         self.commands = {}
27 +         for cmd in json_commands:
```

Comments and replies:

- Leah Perlmutter @lrperlmutter commented about a minute ago: avoid importing *
- Reply...
- Leah Perlmutter @lrperlmutter commented less than a minute ago: what is this used for?
- Reply...

Version control (source code control)

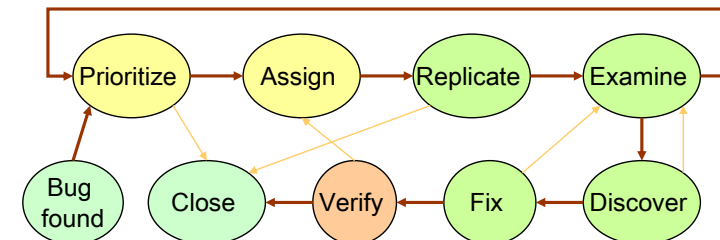
- A version control system lets you:
 - Collect work (code, documents) from all team members
 - Synchronize team members to current source
 - Have multiple teams make progress in parallel
 - Manage multiple versions, releases of the software
 - Identify regressions more easily
- Example tools:
 - Subversion (SVN), Mercurial (Hg), Git
- Policies are even more important
 - When to check in, when to update, when to branch and merge, how builds are done
 - Policies need to change to match the state of the project
- Always diff before you commit

Issue tracking

- An issue tracking system supports:
 - The team's to-do list
 - who will do each work item and when
 - Tracking and fixing bugs and regressions
 - Communicating among team members
- Essential for any non-small or non-short project
- Example tools:
 - cloud hosted: Google Developers, GitLab, GitHub, Bitbucket, Jira, Trello
 - host your own: Bugzilla, Flyspray, Trac

Issue tracking

- Need to configure the bug tracking system to match the project
- Many configurations can be too complex to be useful
- A good process is key to managing bugs
- An explicit policy that everyone knows, follows, and believes in



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Scheduling and Scoping

Scheduling and Scoping

“More software projects have gone awry for lack of calendar time than for all other causes combined.”

-- Fred Brooks, *The Mythical Man-Month*

Three central questions of the software business

3. When will it be done?
2. How much will it cost?
1. When will it be done?

- Estimates are almost always too optimistic
- Estimates reflect what one wishes to be true
- We confuse effort with progress
- Progress is poorly monitored
- Slippage is not aggressively treated

Some wry wisdom...

A project expands to fill up the time you have available for it.

Hofstadter's Law: It always takes longer than you expect, even when you take into account Hofstadter's Law.

SMART goals

The name is cheesy, but it's a valuable concept

Specific

Measurable*****

Achievable

Relevant

Timebound*****

- Work on HW9
 - when? how much work?
- Work on HW9 by 5pm on Wednesday 8/15
 - how much work?
- Get HW9 mostly done by 5pm on Wednesday 8/15
 - what does “mostly done” mean?
- Get HW9 completely done by 5pm on Thursday 8/16

Milestones in a Software Project

- Milestones are critical keep the project on track
 - Policies may change at major milestones
 - Check-in rules, build process, etc.
- Some typical milestones (names)
 - Design complete
 - Interfaces complete / feature complete
 - Code complete / code freeze
 - Alpha release
 - Beta release
 - Release candidate (RC)
 - FCS (First Commercial Shipment) release

Effort is not the same as progress

Effort is the amount of time spent earnestly working on the project

- Can be equated with number of hours
- **Cost** of the project (salary paid to workers) is proportional to effort

Progress involves reaching milestones

- Hard to track, because it is hard to make good milestones
- Often lots of effort leads to little progress
 - This is normal! Much experience gained!
 - but for some reason, managers don't seem to like it
 - (see cost)
 - Be honest with yourself.
 - You can't just “catch up before anyone notices”
 - Need to adjust the schedule

When you know you will miss a milestone...

Change the scope and/or the due date.

- Option A: Later deadline, same amount of work
- Option B: Same deadline, less work
- Option C: Same deadline, same amount of work
- Option D: Later deadline, and more work
- Which of these will set you up for success?
 - only A and B.
- Options C and D are implemented surprisingly frequently, often with painful results.

Dealing with slippage

- People must be held accountable
 - Slippage is not inevitable
 - Software should be on time, on budget, and on function
- Four options
 - Add people – startup cost (“*mythical man-month*”)
 - Buy components – hard in mid-stream
 - Change deliverables – customer must approve
 - Change schedule – customer must approve
- Take no small slips
 - One big adjustment is better than three small ones

It’s a learning process!

- Scoping and time management, like other skills, can be learned!
- Delivering stuff late just means you have not yet learned good time management (growth potential!)
 - might have consequences, but not the end of the world
- Make sure to change your process for the next time
- **Retrospective** – discussing/analyzing past work in order to learn how to improve your (team’s) process

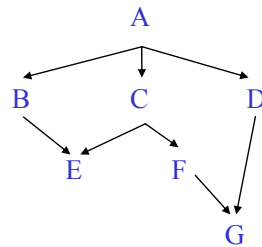
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Implementation and Testing Order

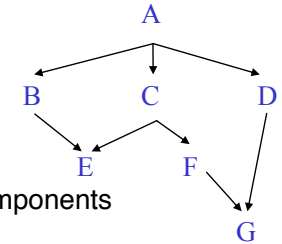
How to code and test your design

- You have a design and architecture
 - Need to code and test the system
- Key question, what to do when?
- Suppose the system has this module dependency diagram
 - In what order should you address the pieces?



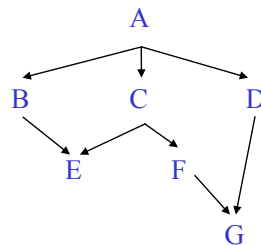
Bottom-up

- Implement/test children first
 - For example: G, E, B, F, C, D, A
- First, test G stand-alone (also E)
 - Generate test data
 - Construct test driver to run low-level components
- Next, implement/test B, F, C, D
- No longer unit testing: use lower-level modules
 - A test of module M tests:
 - whether M works, *and*
 - whether modules M calls behave as expected
 - When a failure occurs, many possible sources of defect
 - Integration testing is hard, irrespective of order



Top-down

- Implement/test parents (clients) first
 - Here, we start with A
- To run A, build *stubs* to simulate B, C, and D
 - Also known as *mocking*.
 - Tools: Mockito, PowerMock, ...
- Next, choose a successor module, e.g., B
 - Build a stub for E
 - Drive B using A
- Suppose C is next
 - Can we reuse the stub for E?



Implementing a stub or mock object

- Query a person at a console
 - Same drawbacks as using a person as a driver
- Print a message describing the call
 - Name of procedure and arguments
 - Fine if calling program does not need result
 - More common than you might think
- Provide “canned” or generated sequence of results
 - Often sufficient
 - Generate using criteria used to generate data for unit test
 - May need different stubs for different callers
- Provide a primitive (inefficient & incomplete) implementation
 - Best choice, if not too much work
 - Look-up table often works
 - Sometimes called “*mock objects*” (ignoring technical definitions?)

Comparing top-down and bottom-up

- Criteria
 - What kinds of errors are caught when?
 - How much integration is done at a time?
 - Distribution of testing time?
 - Amount of work?
 - What is working when (during the process)?
- Neither dominates
 - Useful to understand advantages/disadvantages of each
 - Helps you to design an appropriate mixed strategy

Catching design errors

- Top-down tests global decisions first
 - E.g., what system does
 - Most devastating place to be wrong
 - Good to find early
- Bottom-up uncovers efficiency problems earlier
 - Constraints often propagate downward
 - You may discover they can't be met at lower levels

Amount of work

- Always need test harness
- Top-down
 - Build stubs but not drivers
- Bottom-up
 - Build drivers but not stubs
- Stubs are usually more work than drivers
 - Particularly true for data abstractions
- On average, top-down requires more non-deliverable code
 - Not necessarily bad

What components work, when?

- Bottom-up involves lots of invisible activity
 - 90% of code written and debugged
 - Yet little that can be demonstrated
- **Top-down depth-first**
 - Earlier completion of useful partial versions

Regression testing

- Ensure that things that used to work still do
 - Including performance
 - Whenever a change is made
- Knowing exactly when a bug is introduced is important
 - Keep old test results
 - Keep versions of code that match those results
 - Storage is cheap

Perspective...

- Software project management is challenging
 - There are still major disasters – projects that go way over budget, take much longer than planned, or are abandoned after large investments
 - We're better at it than we used to be, but not there yet (is "software engineering" real "engineering"?)
- Project management is a mix of hard and soft skills
- We've only skimmed the surface
 - Next: CSE 403, internship/real world, ???

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Bonus Material!

Download the slides in .pptx format to see material on “hidden slides” not presented in this quarter’s lecture. (Hidden slides not visible in PDF.)