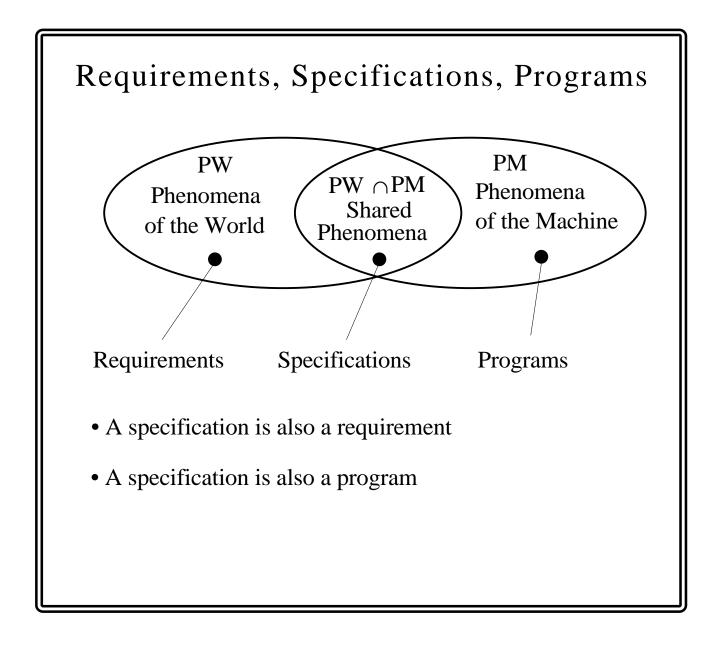
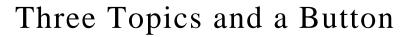


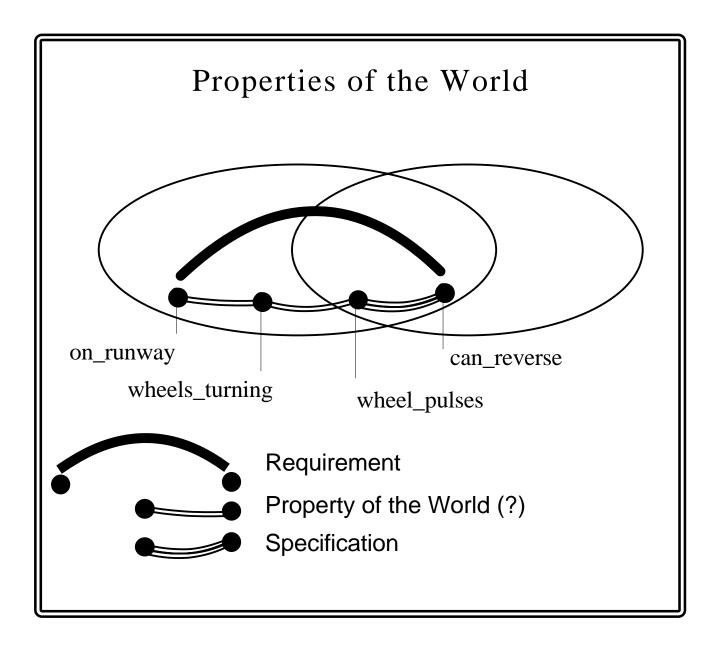
Problem Structures

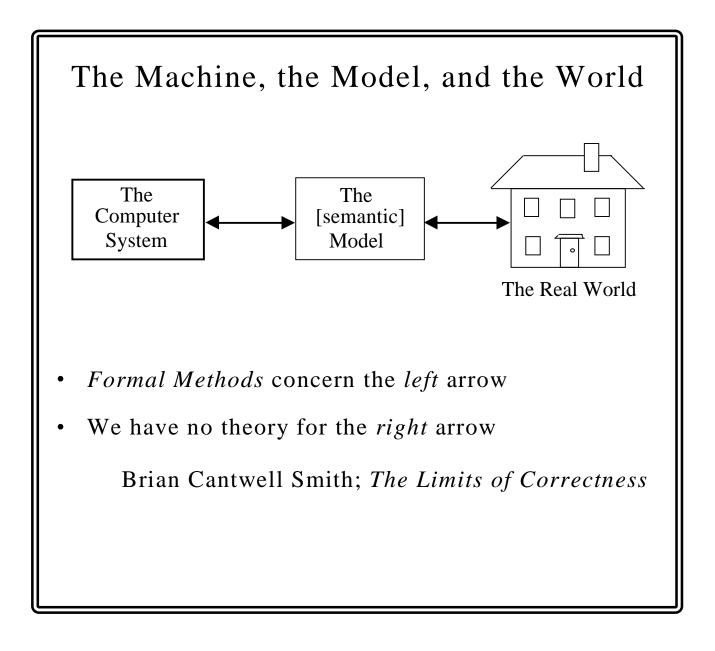
- Problems are usually structured as subproblems that are:
 - heterogeneous
 - related by superimposition
 - pinned together at shared phenomena
- The appropriate metaphor is ...
 - ... not assemblies and sub-assemblies
 - ... but CYMK separations in colour printing

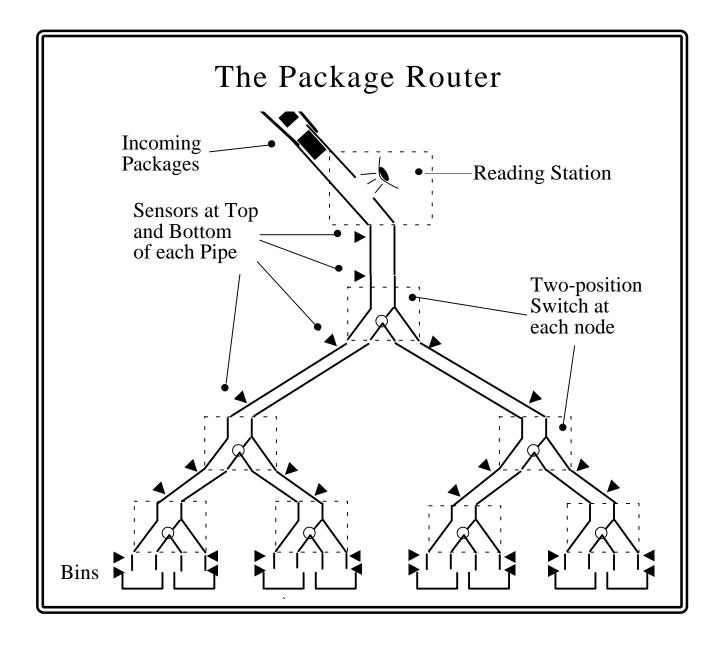


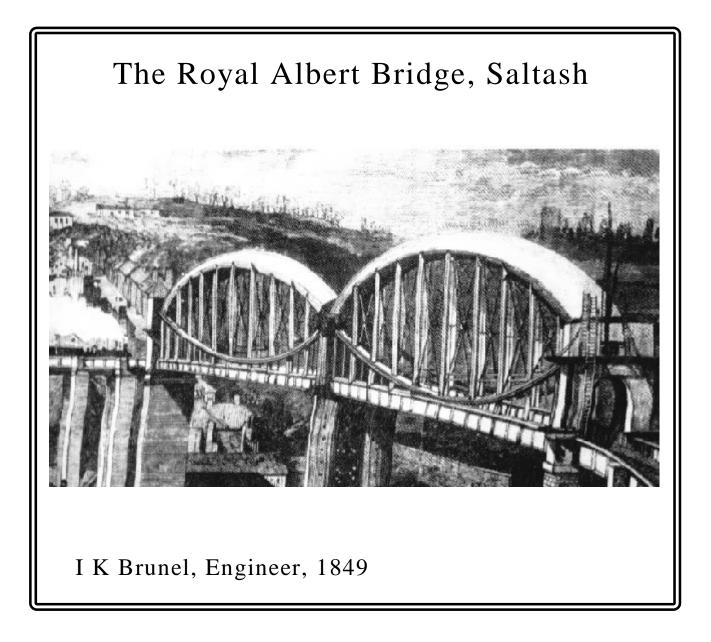


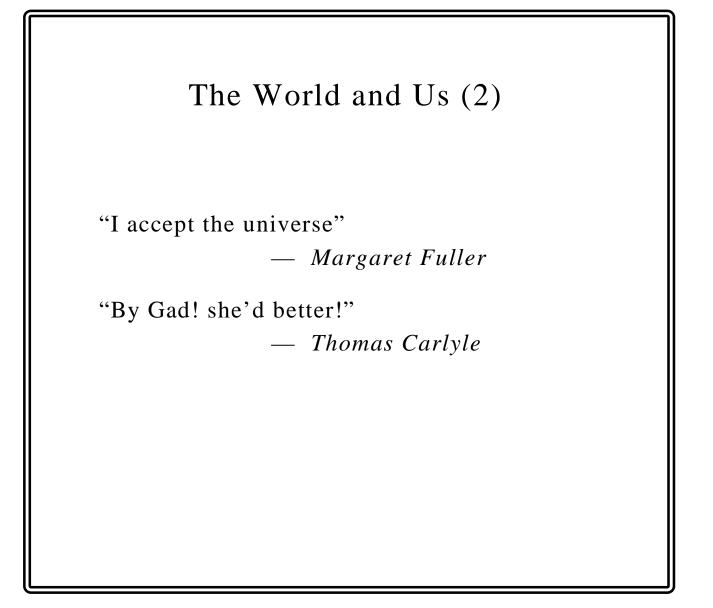
- 4 Facets of the Relationship
 - The Machine as a *model* of the World
 The interface of *shared phenomena Engineering* the World and the Machine
 Problem and solution *structures*
- 4 Kinds of Denial of the World
- 4 Principles for Accepting the World

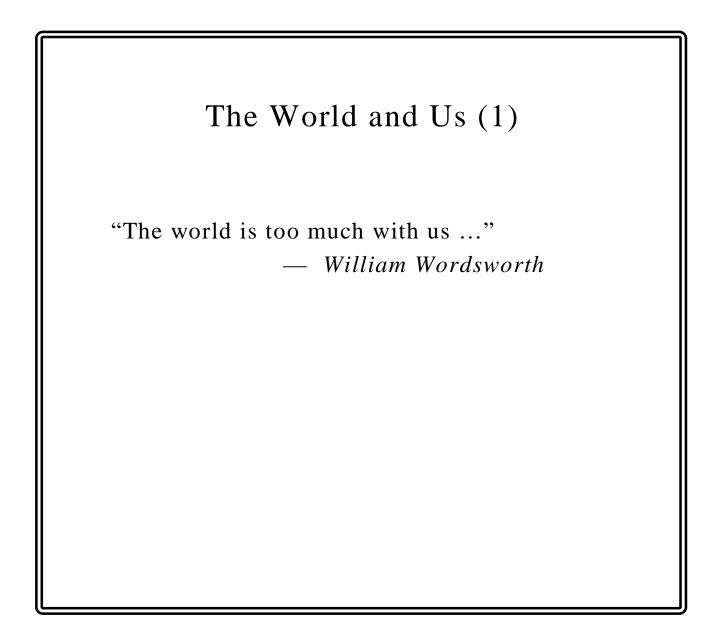












Indicative and Optative

- Natural language distinctions are impractical:
 - "I shall drown, no-one will save me!"
 - "I will drown, no-one shall save me!"
- Mood of a sentence in development changes with its context:
 - In handling the *Revision History* requirement, the *Editing* requirement should be treated as satisfied — not optative but indicative
- So indicative and optative sentences should be kept apart in separate descriptions

Montaigne's Principle

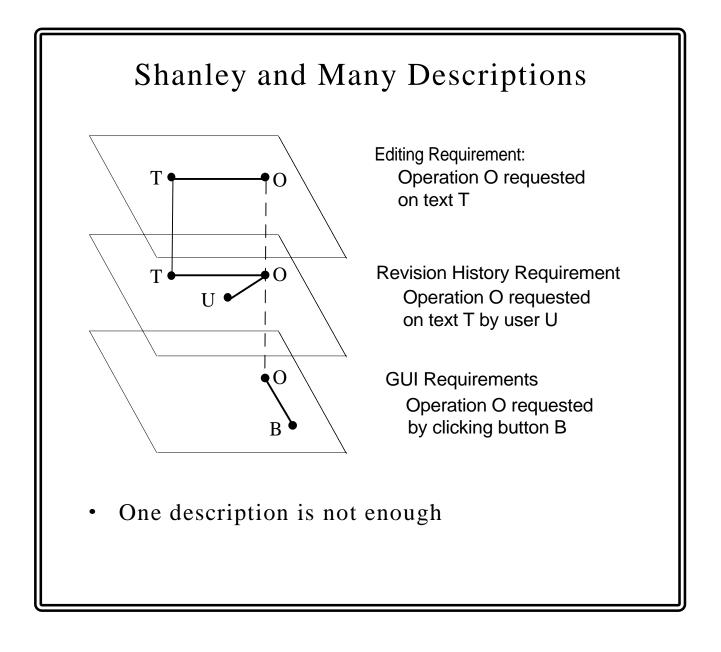
"The greater part of this world's troubles are due to questions of grammar."

• Demanded for some Government contracts:

"Absolute tense 'shall': a binding, measurable requirement

"Future tense 'will': a reference to the future, ... not under control of the system being specified."Present tense: for all other verbs"

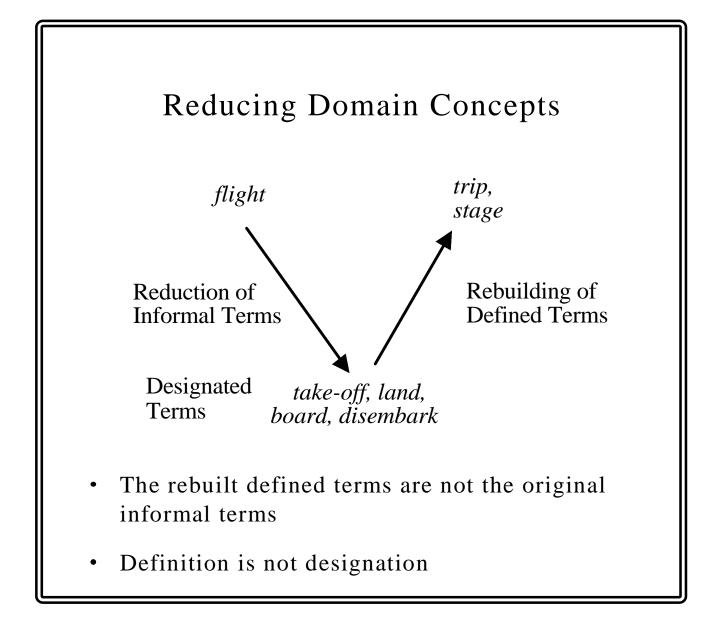
- The distinction is not of *tenses*, but of *moods*
 - Optative: *desired* in the World
 - Indicative: true *regardless* of the Machine

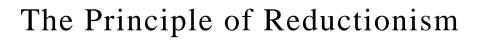


The Shanley Principle

"In civil engineering design it is presently a mandatory concept known as the Shanley Design Criterion to collect several functions into one part." *Pierre Arnoul de Marneffe, cited by D Knuth, 1974*

- 1940-1945 rockets had separate components for fuel tank, outer skin, body frame
- Saturn-B had a tubular body that was at once its fuel tank, outer skin, and body frame
- It may (or may not) be good to engineer Machines in this way, but the World is certainly like this!
 - No class hierarchy, no strong typing!





- In any informal world many terms often nouns in English are obviously important ...
 - in telephony: calls
 - in a meeting-scheduling system: *meetings*
 - in an airline system: *flights*
- ... but difficult or even impossible to designate
- They must be reduced to elementary designated phenomena often *events*



- Sharing phenomena and modelling are different relationships between the Machine and the World
 - Shared phenomena \rightarrow modelling
 - Any description that is true of the shared phenomena is a shared descriptions
 - But ...
 - ... \neg (modelling \rightarrow shared phenomena)
 - The database shares no phenomena with the reality it models

von Neumann's Principle

"There is no point in using exact methods where there is no clarity in the concepts and issues to which they are to be applied."

von Neumann & Morganstern: Theory of Games

- Designations
 - Mother(x,y) \approx 'x is the genetic mother of y'
 - Formal term \approx recognition rule
 - Anticipate interventions of the form: "It all depends on what you mean by *mother*"



von Neumann's principle

• Knowing what you're talking about

The principle of reductionism

• Finding the solid ground

The Shanley principle

• Recognising versatility

Montaigne's principle

• Minding your language

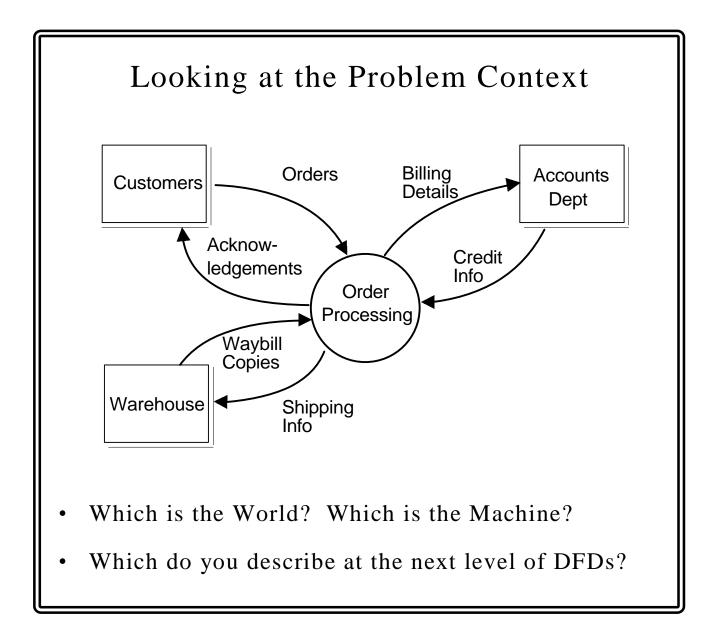
The System and the Real World

"... the Z approach is to construct a specification document which consists of a judicious mix of informal prose with precise mathematical statements. ... the informal text can be consulted to find out what aspects of the *real world* are being described.... The formal text in the other hand provides the precise definition of the *system* and hence can be used to resolve any ambiguities present in the informal text."

- Machine = system? World = real world?
- Which is being described?

Denial by Vagueness

- Central technique:
 - Describe the Machine, but imply that you're describing the World
- Prerequisite:
 - Avoid saying explicitly what is being described
- Facilitators:
 - The modelling relationship (the same description is true of both)
 - The shared phenomena at the interface (two sides of the same penny, isn't it?)



Doing Justice to the Problem

"One tribe always tells the truth and the other always lies. A traveller meets two men, and asks the first: 'Are you a truth teller?'. The reply is 'Goom'. The second says: 'He said Yes, but he is lying'. *Martin Gardener, 2nd Book of Puzzles*

• Abstract answer:

"The reply must always be Yes; so the second man is a truth-teller, and the first is a liar"

• Lucy Jonelis' answer:

"The first man clearly can't speak English: 'Goom' must mean 'What?' or 'Welcome to our land'. So the second man is a liar, and the first is a truth-teller."

Denial by Abstraction

"We come now to the decisive step of mathematical abstraction: we forget what the symbols stand for." *Hermann Weyl, quoted by Abelson & Sussman*

- Abstraction is a valuable intellectual tool ...
- ... but it must not be a rule of life for software developers
- Too much abstraction blinds you to the nature of many problems

Denial by Hacking

- Computers are beautiful and fascinating
 - "... Miss Byron, young as she was, understood its working and saw the great beauty of the invention." *Mrs De Morgan, on Ada's visit to Babbage, 1828*
- Applications are often much less interesting

"I came into this job to work with computers, not to be an amateur stockbroker." Member of failed development team, 1993

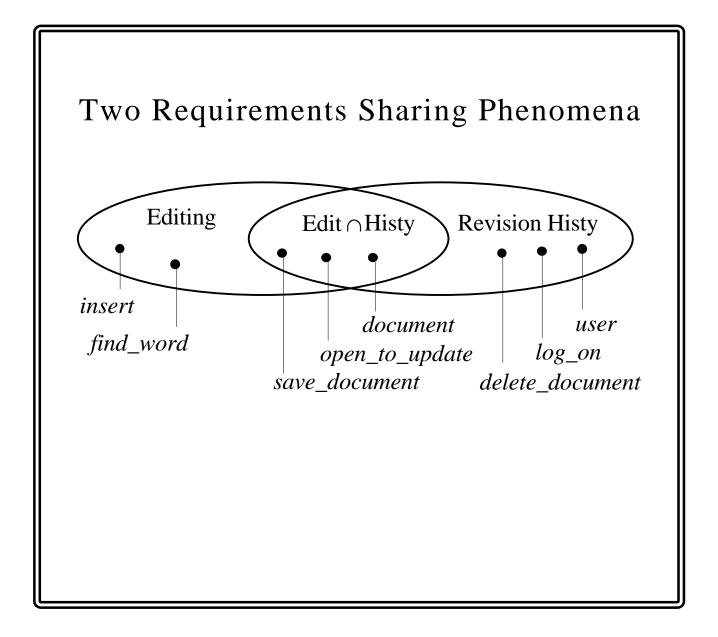
• The Machine is the developers' own creation; the World is not



- Legitimate only in applications that are both *specialised* and *standardised*
- Both bridge-design and automobile design are *specialised*
- But only automobile design is *standardised* (human beings, roads and baggage don't vary much)
- Bridge design is not *standardised* (each location has unique characteristics)

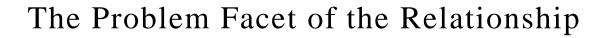
Denial by Prior Knowledge

- "We don't need a requirements capture phase. The problem is already well-defined; our task is merely to solve it."
- Automobile designers don't have a requirements capture phase ...
 - The car shall be able to travel over snowdrifts and under water
 - The car shall be able to lift a load of 5 tons
 - The car shall accommodate 10 passengers each of weight up to 500 pounds
- ... it would be called 'Rethinking the Motor-car'

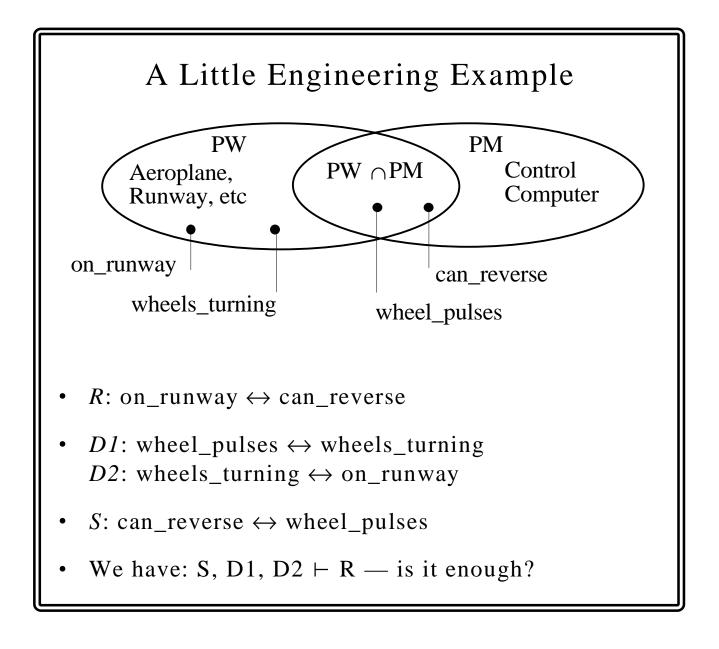


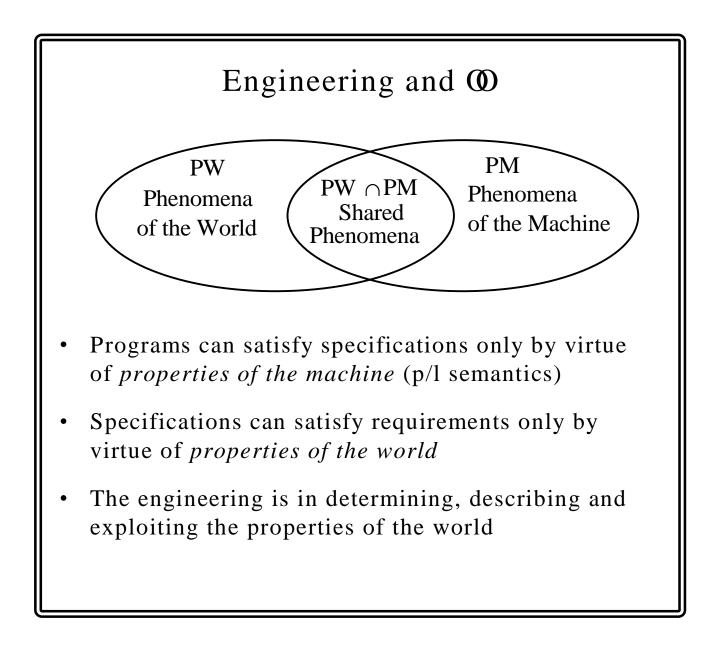
A Simple Editing Tool

- Three requirements:
 - *Editing* allows users to create and edit texts
 - *GUI* provides convenient and efficient operation
 - *Revision History* provides progress reporting by users and texts
- The requirements are related by conjunction:
 - Editing \land GUI \land Revision History
- The requirements share phenomena



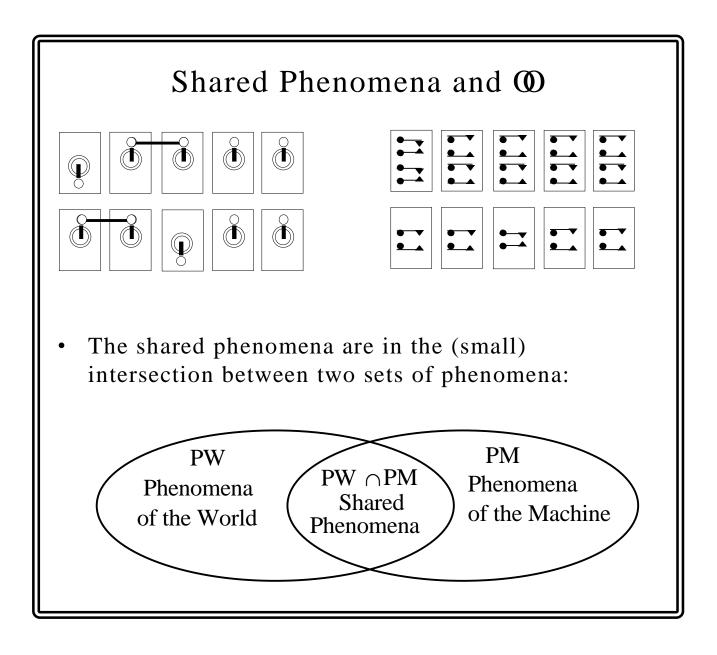
- Solution structure should reflect problem structure
 - There's less need for invention
 - It's easier to validate the solution
- Traditional solution structures are often *hierarchical* and *homogeneous* ...
 - Procedure hierarchies, class hierarchies, layered abstract machines, process/dataflow structures
 - ... but the World rarely exhibits such structures

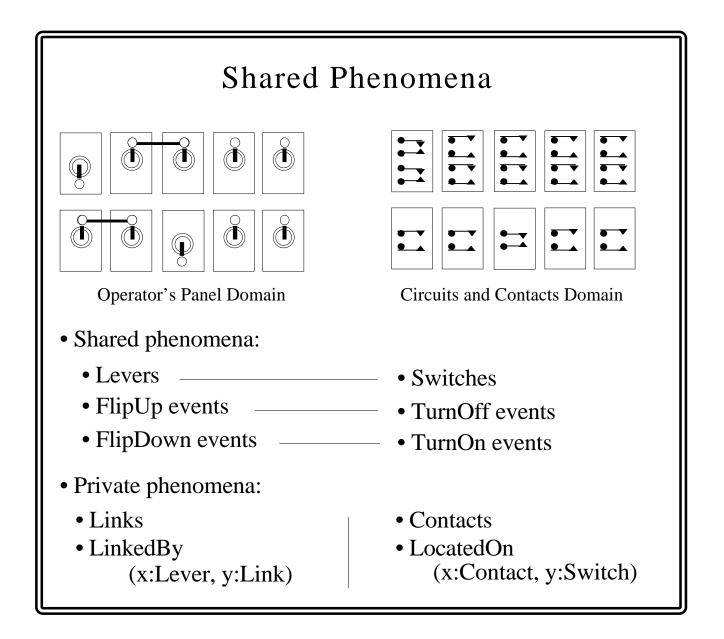


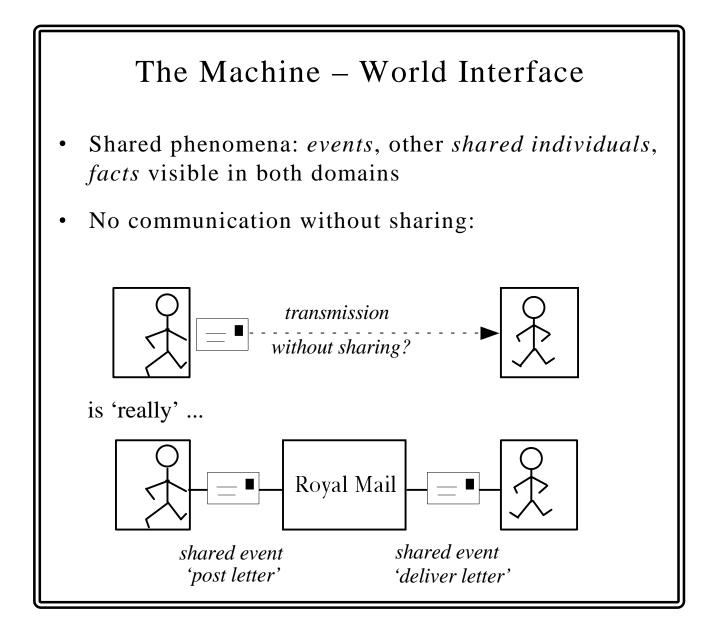


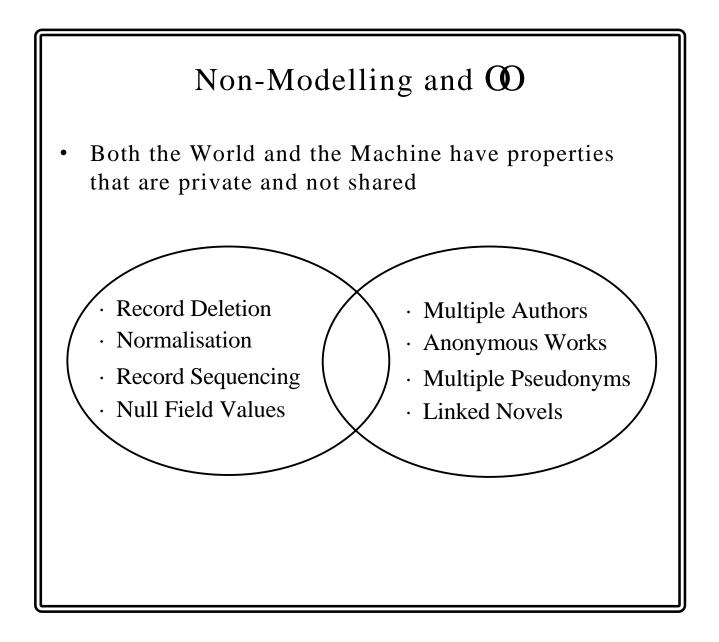
Engineering: Requirements, Specifications, and Programs

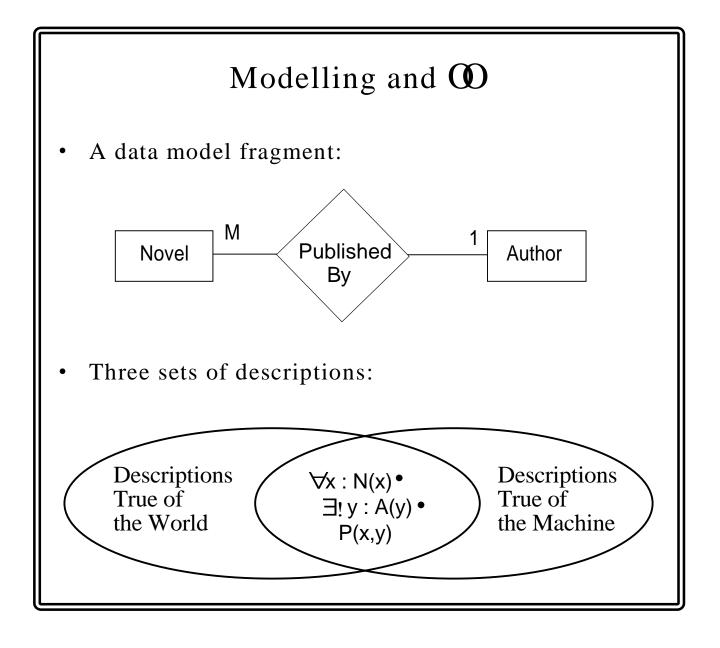
- The purpose of the Machine is to *change* the World: this is the *requirement*
- The required changes are expressible entirely in terms of phenomena of the World ...
- ... but not usually entirely in terms of phenomena shared with the Machine
- The final engineering product:
 - Machine behaving according to the *program* ...
 - ... thus satisfying the *specification* and ...
 - ... thus ensuring achievement of the *requirement*

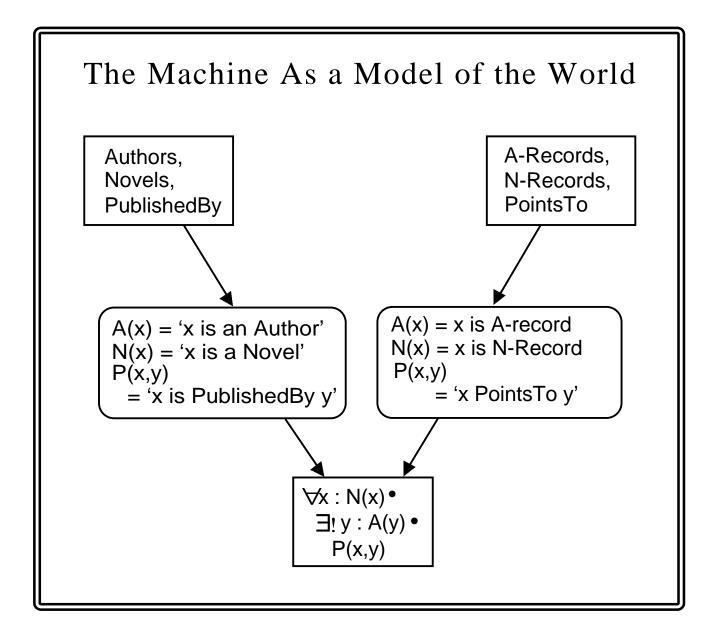






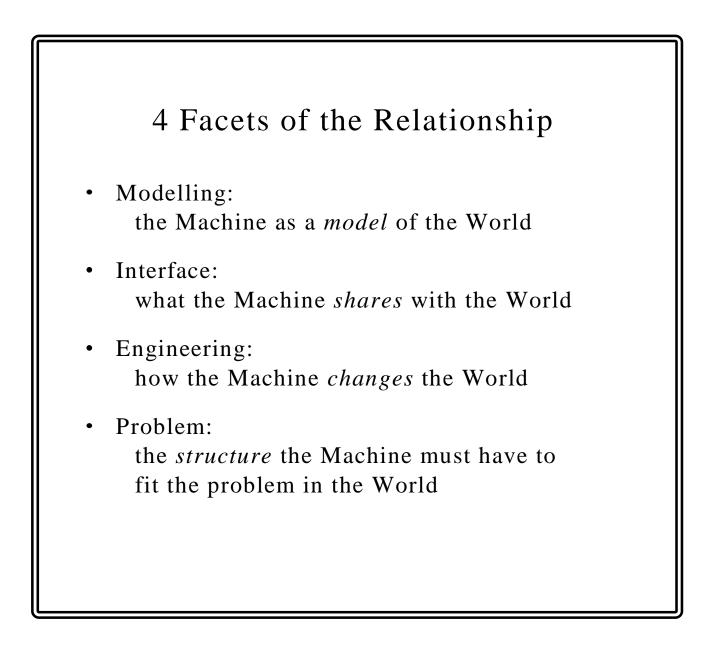






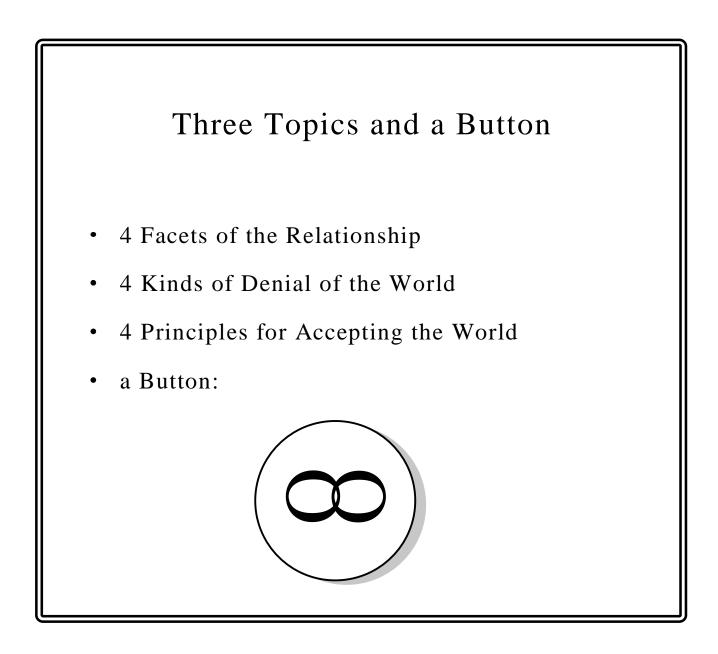
Modelling a Reality

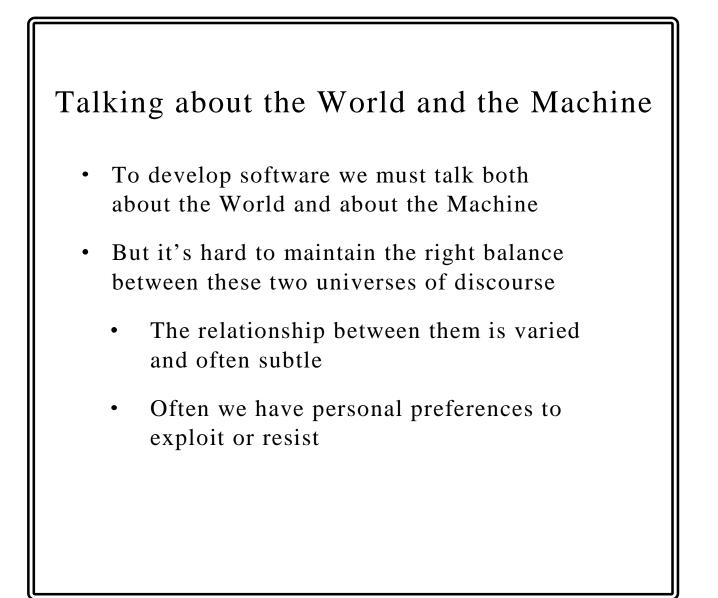
- 'An SADT system *description* is called a "model" ...'
- R L Ackoff (*Scientific Method*, 1962):
 - *Iconic* models pictures, 3-D representations, eg a child's model farm
 - Analytic models manipulable formal descriptions, eg differential equations forming an economic model
 - Analogic models an analogous reality, eg an electrical network modelling the flow of water in pipes
- Software models are analogic: eg, a database, an assemblage of objects, a process network

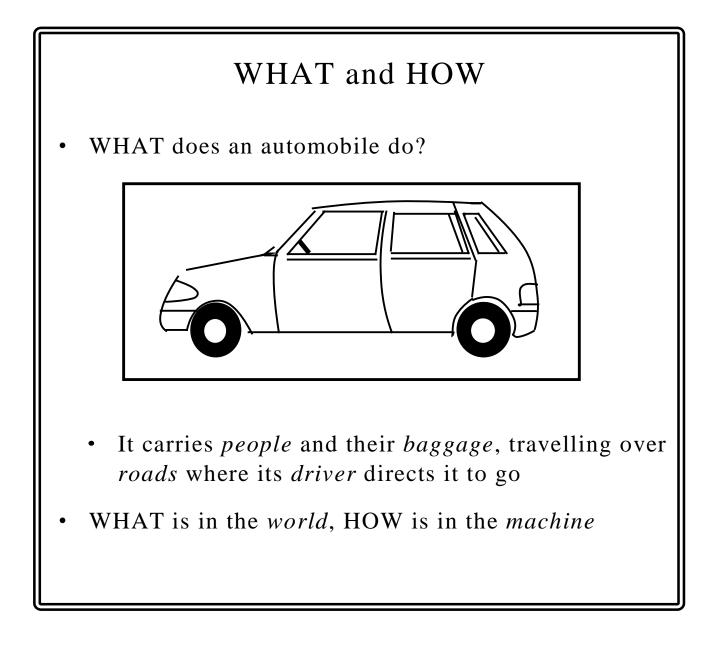


4 Kinds of Denial

- How we may deny our involvement
 - Denial by Prior Knowledge
 - Denial by Hacking
 - Denial by Abstraction
 - Denial by Vagueness







Ways of Looking at Software

- 'Programming should be *literate*'
- '... they regarded my programs as *logical poems* ...'
- 'The goal of any system is *organisational change*'
- 'Software development is *engineering*'
 - Because we make *machines* to serve useful purposes in the *world*
 - The *problem* is in the World
 - The Machine is the *solution*



and

The Machine

Michael Jackson

MAJ Consulting Ltd and AT&T Bell Laboratories ICSE-17 Seattle 28th April 1995

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